Town of Wellington

Water/Wastewater Financial Plan, Cost of Service, Rate and Fee Study

Rate Advisory Group – Meeting 1

May 28, 2025

RAFTELIS

Agenda

- Introductions
- May 6 meeting Board feedback
- Rate Advisory Group Charter
- Pricing objectives
- Rate study overview
- Customer usage characteristics

Meeting #1 goals

1. Reach consensus on the purpose and responsibilities of the Rate Advisory Group (RAG)
2. Gain insight into the cost of service (COS) and rate design process
3. Assess and evaluate single-unit residential customer usage characteristics

Introductions

May 6th meeting recap

A financial and rate roadmap that will sustain the long-term financial health of the Town

- Reviewed 2022 Utility Rate Structure Roundtable
- Highlighted the decision making process – Durable, Defensible, and Deliberate
- Provided overview of rate-setting process
- Presented 2025 rate study areas of focus

May 6th Board of Trustees feedback:

A financial and rate roadmap that will sustain the long-term financial health of the Town

1. **Pricing objectives:** Equity across customer classes, revenue sufficiency and stability, essential use pricing, and wise use of water.

2. **Role of stakeholder group:** To bring innovative ideas for constructive conversation and reflect lived experience in the Town of Wellington through the lens of our community values and responsible use of water.

3. **Successful Study Outcome:** A rate structure that is easy to understand, fair and equitable, promotes conservation, supports economic growth, and reflects the cost of service results while protecting essential water use.

Rate Advisory Group Charter

Rate advisory group charter

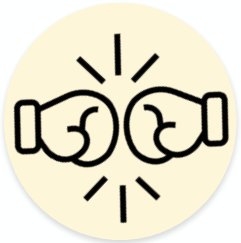
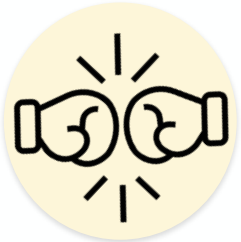
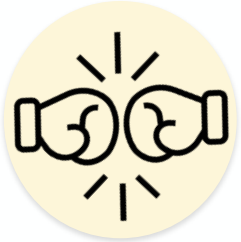
- **Primary Role:** Recommend key considerations for Raftelis when evaluating potential changes to water and sewer rate structures
- **2022 Utility Rate Roundtable Charter:**
  - Attend all meetings
  - Review the agenda and informational material between meetings
  - Be respectful of others' views and input
  - Provide thoughtful input on study proposals
  - Remain accessible to the study team for follow-up as needed

Pricing Objectives

Common pricing objectives

- Revenue stability
- Cost recovery between classes
- Cost recovery within a class
- Cost recovery between existing and new customers
- Efficient water use price signal
- Demand management
- Essential water use pricing
- Customer understanding
- Customer impact
- Ease of administration/ implementation

Competing pricing objectives

Rate Stability / Minimize Customer Impacts		Affordability
Revenue Stability		Conservation
Admin Ease & Customer Understanding (Simplicity)		Equity & Defensibility (Fairness)

Previous study pricing objectives

- **Required**
  - Revenue Sufficiency
  - Defensibility
  - Cost Recovery Between Classes
- **Prioritized**
  - Essential Water Use Pricing
  - Customer Impact
  - Cost Recovery Between New and Existing Customers*

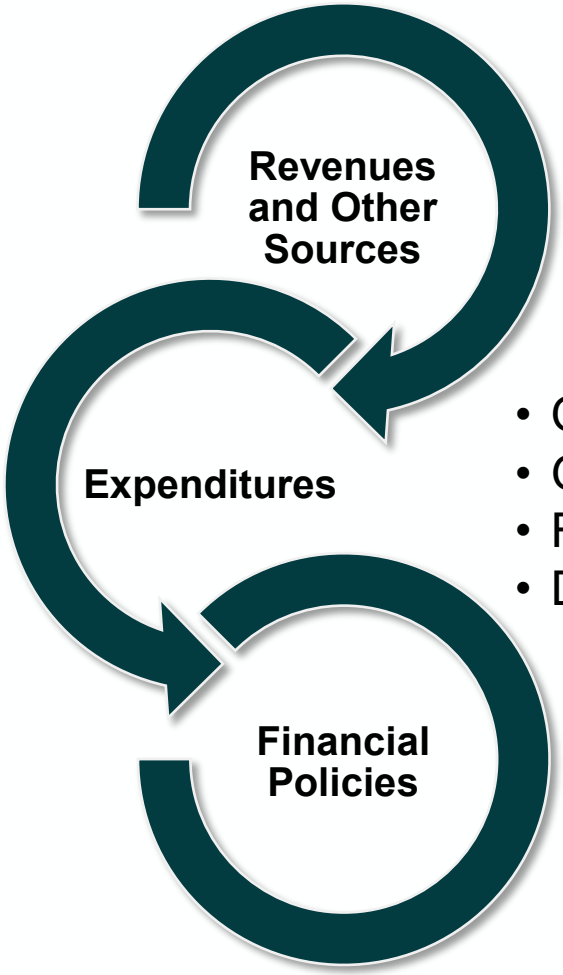
What do we need to modify?

***More correlated with financial planning and tap fees**

Cost of Service Overview

Financial planning process

What is the revenue required to meet expenditures?



- Rate revenues
- Other operating revenue
- Loan proceeds
- Tap fees
- Resource fees

- Operating expenses
- Growth capital projects
- R&R capital projects
- Debt service

- Reserve levels
- Coverage ratios

Multi-Year Financial Plan

What is a cost of service analysis?

- Determines amount of revenue to be recovered from each customer class
- Considers the number of customers and usage demands they impose on the system

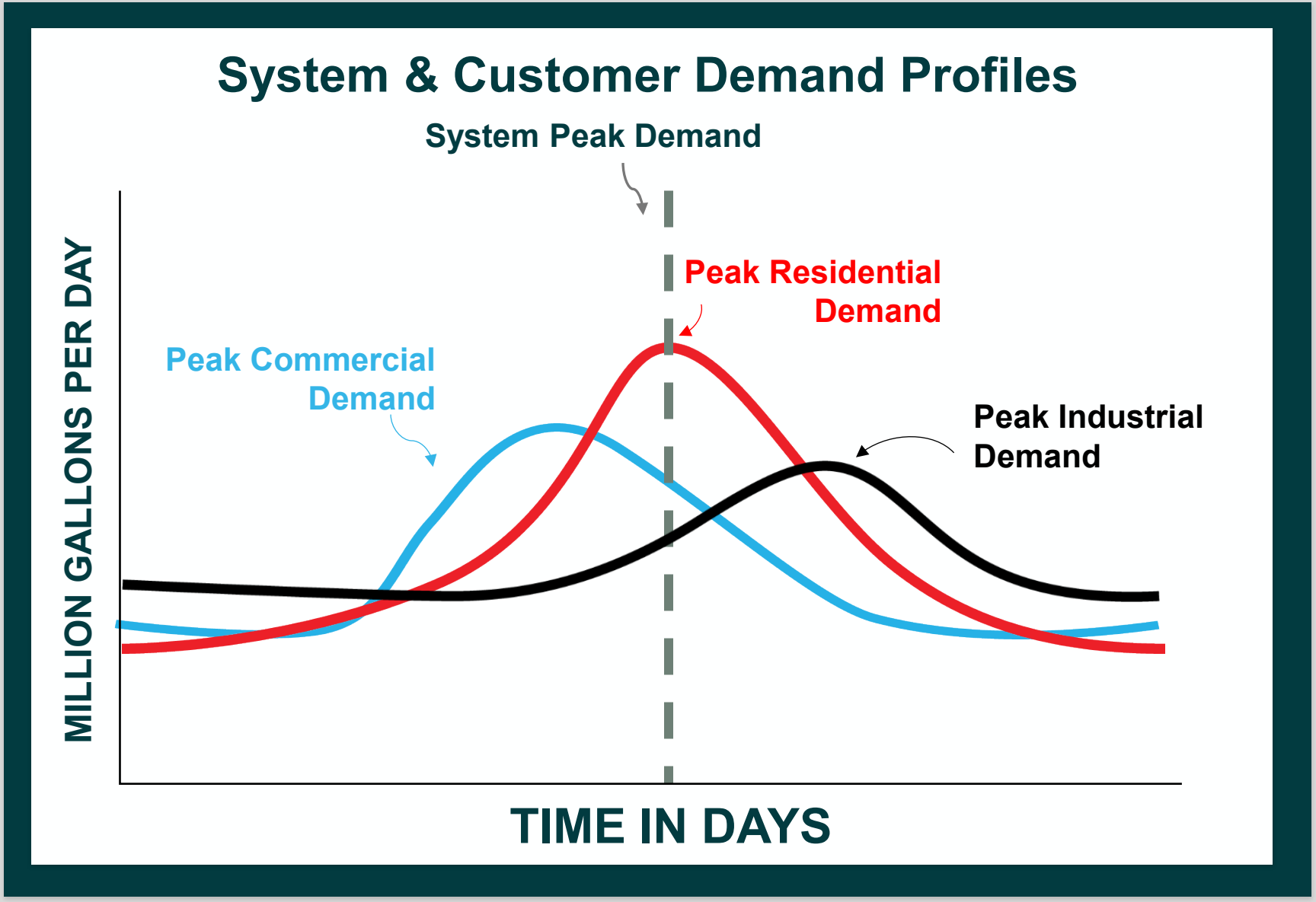
- Recognizes the different demand and customer characteristics of each class
  - Water
    - Average day demand
    - Peak demands
    - Number of customers
    - Number of meters by size
  - Sewer
    - Contributed flow
    - Wastewater strength
    - Infiltration and inflow

- Cost to provide service will vary by class

Customer class demands

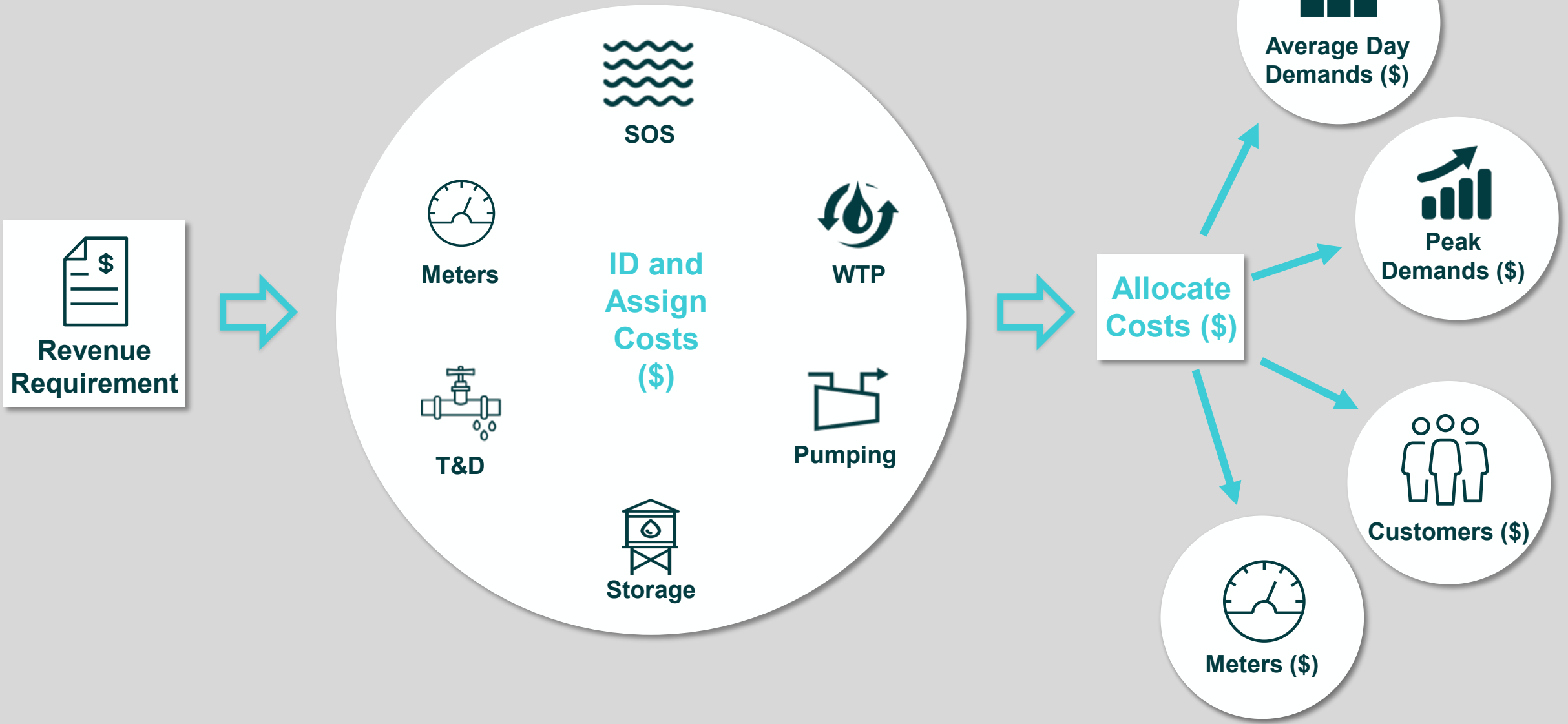
Average and peak demands drive costs

Graphic is for illustrative purposes only



Water Cost of Service Analysis

Is everyone paying their fair share?



1

Operational and Design Criteria Costs Allocated to Cost Components

Average Day Demands ($)

Peak Demands ($)

Meters ($)

Customers ($)

2

Demands and Characteristics by Class

Average Day Demands (gal)

Peak Demands (gpd)

Meters, Count

Customers, Count

3

Distribute Proportionately

Single-Unit Residential ($)

Commercial ($)

Multi-Unit Dwellings ($)

Irrigation ($)

2023 cost of service process
An example of allocation of costs to classes

2023 Revenue Required from Rates	Customer Class	2023 Class Cost of Service	Breaking Out the Cost of Service by Rate Component	
2022 Revenue $5,055,219 Increase x 5.0% 2023 Revenue =$5,307,980	Single-Unit Residential	$4,576,399	$2,406,353	Fixed charge revenue
			$2,170,047	Vol rate revenue
	Multi-Unit Residential	$134,662	$105,743	Fixed charge revenue
			$28,919	Vol rate revenue
	Commercial	$431,602	$40,401	Fixed charge revenue
			$391,201	Vol rate revenue
	Irrigation	$165,317	$12,729	Fixed charge revenue
			$152,589	Vol rate revenue
	Total	**$5,307,980**	**$5,307,980**	

2023 cost of service process

How did we determine fixed charge and volume rates?

The monthly fixed charge includes cost associated with billing, meter repair and replacement, and some capital costs based on COS analysis

The minimum charge includes a reduced volume rate for the first 3,000 gallons of water use.

Residential cost of service (from previous slide

Amount recovered from fixed charges

Amount to be recovered from the volume rates

The volume rates are based on billed volume within each tier threshold and the price ratios between each rate tier.

Test Year 2023 Residential Cost of Service $4,576,399

Fixed Charge

Meter Size	Charge	Minimum Charge	Bills	
3/4 inch	$24.07	$25.64	48,257	
	$35.27	$25.64	52	
1.5 inch	$61.58	$25.64	52	
2 inch	$94.97	$25.64	0	
3 inch	$235.56	$25.64	0	
4 inch	$293.54	$25.64	0	
6 inch	$574.38	$25.64	0	
8 inch	$913.96	$25.64	0	
Total Revenue/Bills	$1,166,584	$1,239,769	**48,361**	$2,406,353

Volume Rate Required $2,170,047

Proposed Volumetric Rates

Block	% Vol	Price Ratio	Volume	Rate	Revenue	Adjusted % Vol Blocks 2-4
3	45.4%	1.00	127,518	$0.00	$0	
7	26.6%	1.00	74,877	$11.70	$875,739	48.7%
20	22.6%	1.30	63,632	$15.20	$967,481	41.4%
9999	5.4%	1.85	15,105	$21.64	$326,827	9.8%
	100.0%		**281,132**		**$2,170,047**	100.0%

Rate Structure Design

What do customer charges and volume charges recover?

- Fixed charge, $ per account per bill
  - Meter maintenance and meter reading
  - Customer service, billing, and collection (general admin)
  - May include fire protection costs (hydrant maintenance)
  - Service availability (a component of capital costs, depreciation)
- Volume rate, $ per 1,000 gallons
  - Water
    - Water resources, source of supply
    - Collect, treat, and distribute
    - Fire protection costs
  - Sewer
    - Collection
    - Treatment
    - Disposal

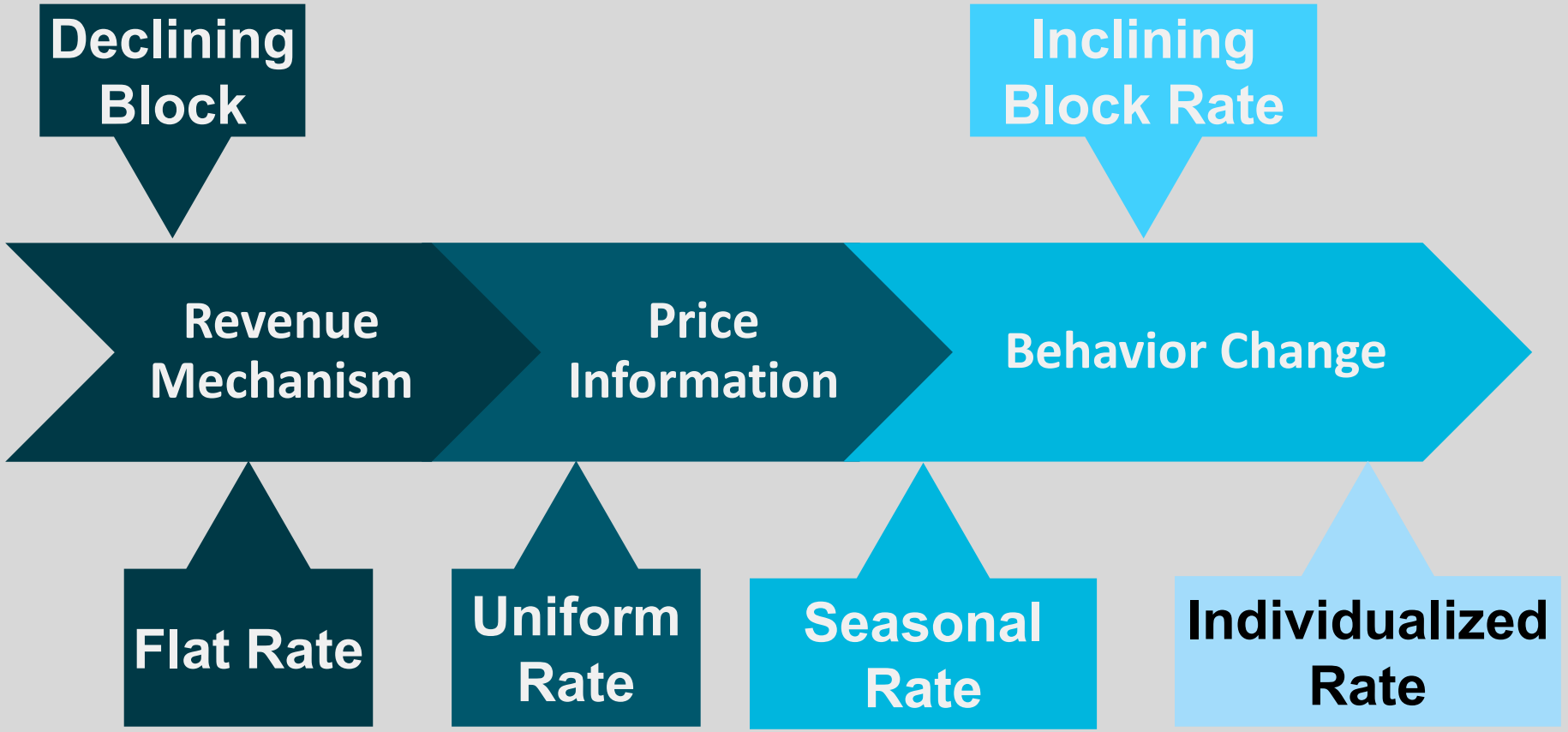
Other names:

- Service charge
- Meter charge
- Base charge
- Minimum charge
- Readiness to serve charge

Types of fixed charges

- Billing charge/customer charge (Water/Wastewater)
  - Recovers meter reading, billing costs, a portion of general admin costs
  - May vary by class
- Service or meter charge (Water/wastewater)
  - Varies by meter size
  - Recovers same cost as a billing charge plus costs that vary with meter size
- Minimum charge
  - Includes a volume allowance
  - Recovers same cost as a billing charge plus costs that vary with meter size and cost of the minimum volume allowance
- Readiness to serve charge (Water/wastewater)
  - May vary by meter size and by class
  - Recovers same costs as a billing charge plus a portion of capital-related costs

Water volume rate structure continuum

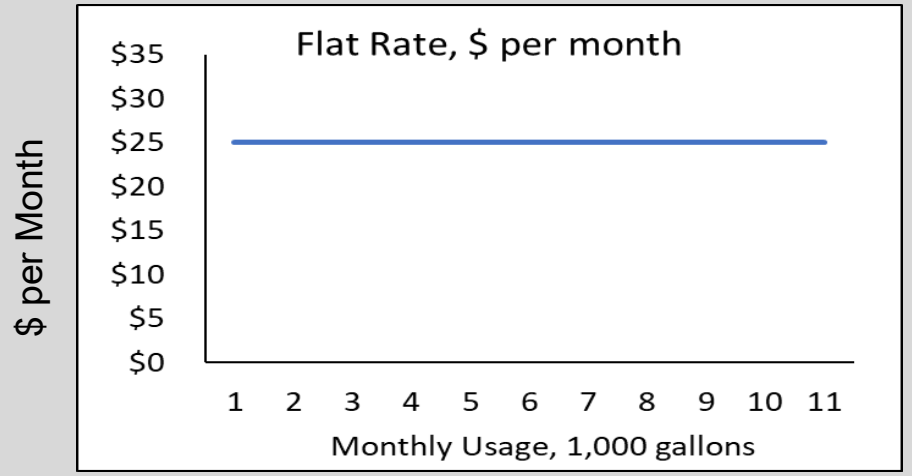


Flat Rate and Uniform Rate

Water and Wastewater

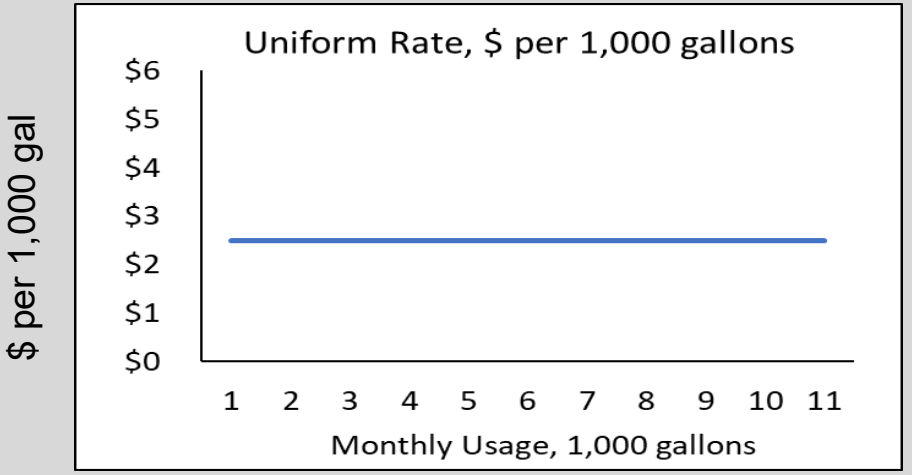
- Flat Rate Example:

Period	Monthly Use	Rate	Bill
January	4,000 gal	N/A	$25.00
February	12,000 gal	N/A	$25.00



- Unform Rate Example:

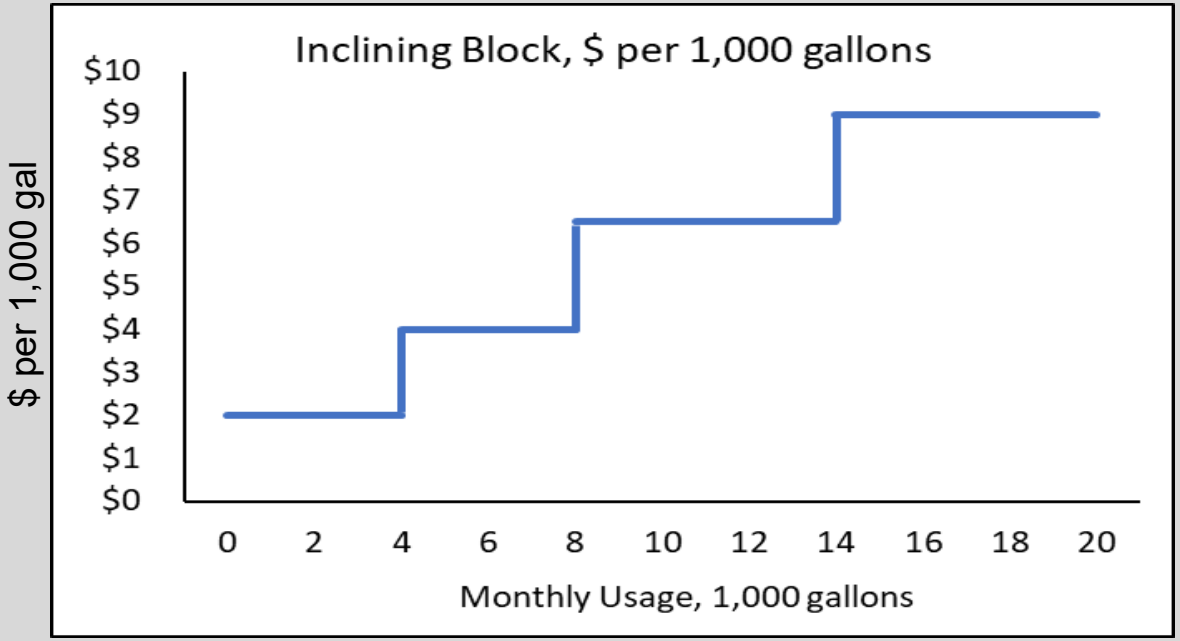
Period	Monthly Use	Rate	Bill
January	4,000 gal	$2.50	$10.00
February	12,000 gal	$2.50	$30.00



Inclining (Increasing) block rate structure Fixed block

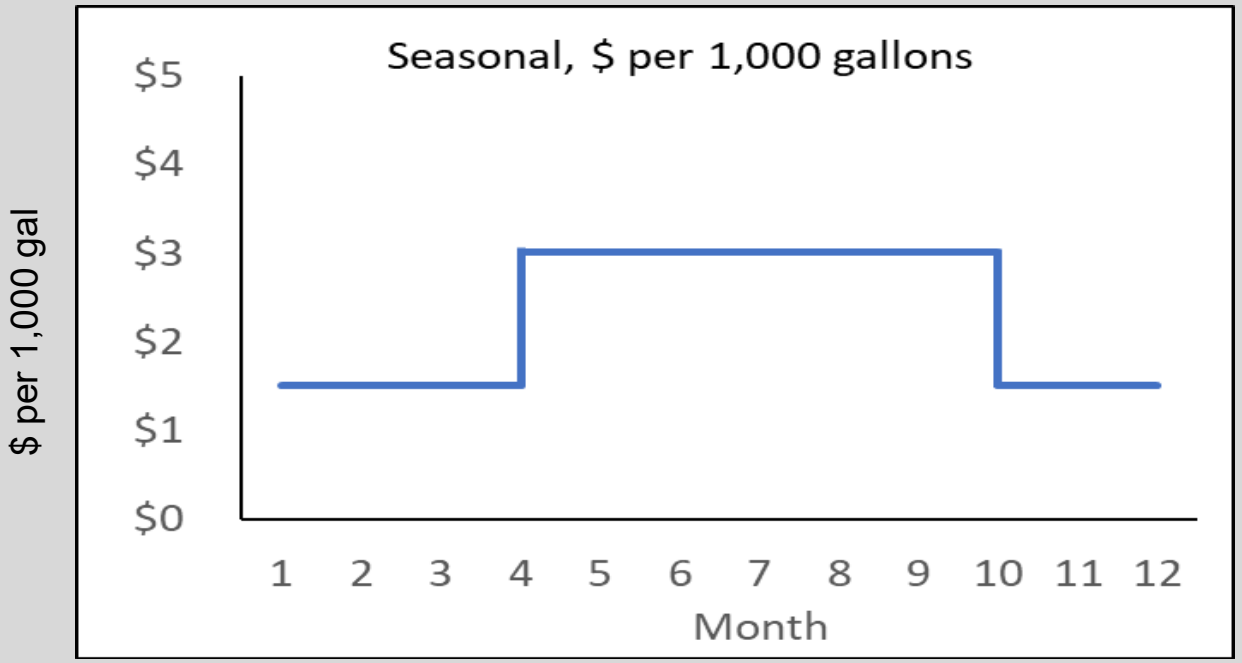
Example: 12,000 gallons water usage

Tier	Threshold	Usage – 1,000 gal	Rate $/Kgal	Bill
1	0-4 kgal	4	$2.00	$8.00
2	4-8 kgal	4	$4.00	$16.00
3	8-12 kgal	4	$6.00	$24.00
4	>12 kgal	0	$9.00	$0.00
Total		**12**		**$48.00**



Seasonal rate structure

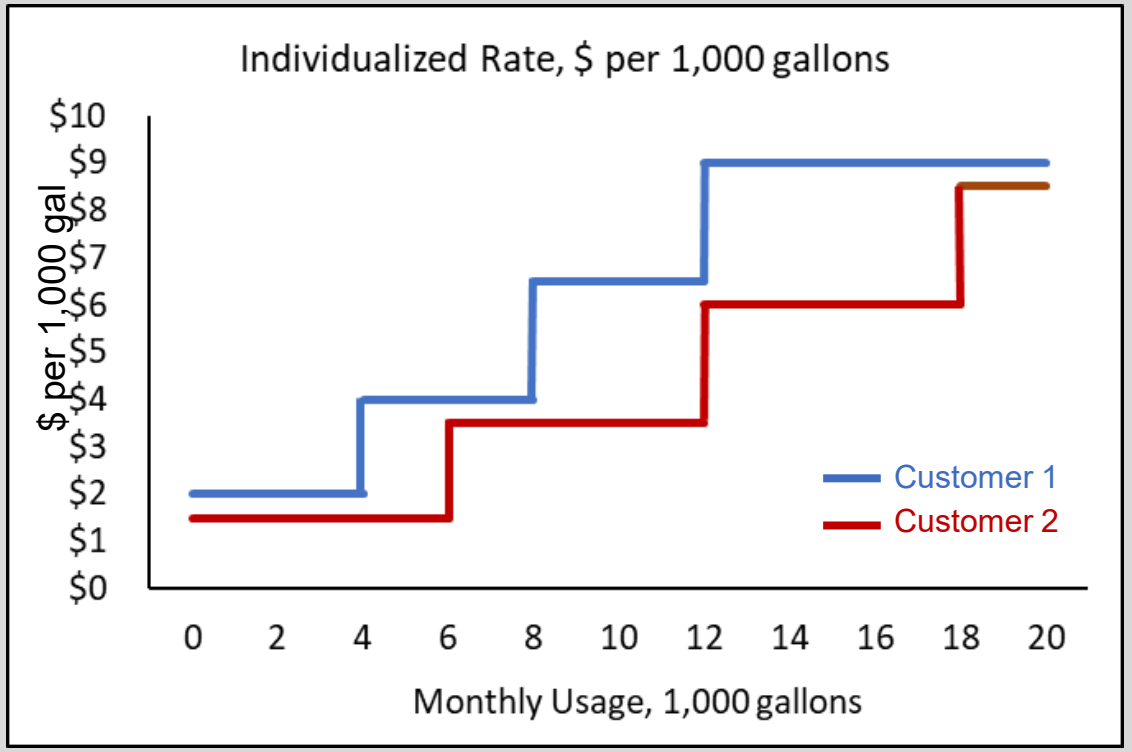
Period	Monthly Use	Rate	Bill
Winter	4,000 gal	$1.50	$6.00
Summer	12,000 gal	$3.00	$30.00



Inclining (Increasing) block rate structure

Individualized blocks

- Rate structure varies based on each customer's specific usage patterns
  - Tier thresholds are based on individual usage patterns



Wastewater high strength surcharges

Type	Rate
Biochemical Oxygen Demand	$ per pound
Total Suspended Solids	$ per pound
Total Kjeldahl Nitrogen	$ per pound
Phosphorus	$ per pound

Classification	Strength Concentration BOD, mg/l	Strength Concentration TSS mg/l
Residential	175 – 250	175 – 250
Auto Steam Cleaning	1,150	1,250
Bakery, Wholesale	1,000	600
Bars – No Dining	200	200
Car Wash	20	150
Retail	150	150
Hospital	250	100
Hotel w/Dining	500	600
Hotel/Motel w/o Dining	310	120
Industrial Laundry	670	680
Laundromat	150	110
Laundry Commercial	450	240
Restaurant	1,000	600
California State Water Resources Control Board, 1988		

2022 Utility Rate Structure Roundtable
Single- and multi-unit residential evaluated rate structures

Residential

Description	Existing Structure	Tiered Rate with 3K Min Includes Capital Charge		Tiered Rate with 2K Min Includes Capital Charge		Uniform Rate with No Minimum Includes Capital Charge	
		Structure	Charge	Structure	Charge	Structure	Charge
Base Rate, $ per Bill		**Base Rate, $ per Bill**		**Base Rate, $ per Bill**		**Base Rate, $ per Bill**	
3/4 inch	$66.00	3/4 inch	$49.71	3/4 inch	$44.74	3/4 inch	$24.07
1 inch	$66.00	1 inch	$60.91	1 inch	$55.94	1 inch	$35.27
1.5 inch	$66.00	1.5 inch	$87.22	1.5 inch	$82.25	1.5 inch	$61.58
2 inch	$66.00	2 inch	$120.61	2 inch	$115.64	2 inch	$94.97
Volume Rates, $ per 1,000 gallons		**Volume Rates, $ per 1,000 gallons**		**Volume Rates, $ per 1,000 gallons**		**Volume Rates, $ per 1,000 gallons**	
Tier 1: 0 - 15 Kgal	$4.56	Tier 1: 0 - 3 Kgal	$0.00	Tier 1: 0 - 2 Kgal	$0.00	Uniform Rate, All	$12.13
Tier 2: 5 - 30 Kgal	$5.70	Tier 2: 3 - 7 Kgal	$11.70	Tier 2: 2 - 7 Kgal	$10.89		
Tier 3: > 30 Kgal	$7.72	Tier 3: 7 - 20 Kgal	$15.20	Tier 3: 7 - 20 Kgal	$14.16		
		Tier 4: > 20 Kgal	$21.64	Tier 4: > 20 Kgal	$20.15		

Multifamily

Description	Existing	Tiered Rate with 3K Min Includes Capital Charge		Tiered Rate with 2K Min Includes Capital Charge		Uniform Rate with No Minimum Includes Capital Charge	
		Structure	Charge	Structure	Charge	Structure	Charge
Base Rate, $ per Unit		**Minimum Charge $ per Unit**		**Minimum Charge $ per Unit**		**Base Rate, $ per Unit**	
All Units	$66.00	All Units	$30.95	All Units	$20.61	All Units	$10.28
Volume Rates, $ per Kgal		**Volume Rates, $ per Kgal**		**Volume Rates, $ per Kgal**			
Tier Thresholds Multiplies by # of Units		*Tier Thresholds Multiplies by # of Units*		*Tier Thresholds Multiplies by # of Units*		**Volume Rates, $ per Kgal**	
Tier 1: 0 - 15 Kgal	$4.56	Tier 1: 0 - 3 Kgal	$0.00	Tier 1: 0 - 2 Kgal	$0.00	Uniform Rate, All	$10.53
Tier 2: 5 - 30 Kgal	$5.70	Tier 2: 3 - 5 Kgal	$7.08	Tier 2: 2 - 5 Kgal	$8.37		
Tier 3: > 30 Kgal	$7.72	Tier 3: 5 - 14 Kgal	$9.21	Tier 3: 5 - 14 Kgal	$10.88		
		Tier 4: > 14 Kgal	$13.11	Tier 4: > 14 Kgal	$15.48		

2022 Utility Rate Structure Roundtable
Commercial and irrigation evaluated rate structures

Commercial

Description	Existing	3-Tiered Rate Inc. Capital Charge		Seasonal Rate Inc. Capital Charge		Uniform Rate Inc. Capital Charge	
		Structure	Charge	Structure	Charge	Structure	Charge
Base Rate, $ per Bill		**Base Rate, $ per Bill**		**Base Rate, $ per Bill**		**Base Rate, $ per Bill**	
3/4 inch	$66.00	3/4 inch	$24.07	3/4 inch	$24.07	3/4 inch	$24.07
1 inch	$103.62	1 inch	$35.27	1 inch	$35.27	1 inch	$35.27
1.5 inch	$118.73	1.5 inch	$61.58	1.5 inch	$61.58	1.5 inch	$61.58
2 inch	$126.03	2 inch	$94.97	2 inch	$94.97	2 inch	$94.97
Volume Rates, $ per 1,000 gallons		**Volume Rates, $ per 1,000 gallons**		**Volume Rates, $ per 1,000 gallons**		**Volume Rates, $ per 1,000 gallons**	
All Usage	$4.56	Tier 1: 0 - 25 Kgal	$11.72	Winter (Nov - Apr)	$10.42	All Usage	$13.54
		Tier 2: 25 - 120 Kg	$14.64	Summer (May - Oct)	$15.62		
		Tier 2: > 120 Kgal	$17.57				

Irrigation

Description	Existing	Seasonal Rate Inc. Capital Charge		3-Tiered Rate Inc. Capital Charge		Uniform Rate Inc. Capital Charge	
		Structure	Charge	Structure	Charge	Structure	Charge
Base Rate, $ per Bill		**Base Rate, $ per Bill**		**Base Rate, $ per Bill**		**Base Rate, $ per Bill**	
3/4 inch	$5.00	3/4 inch	$24.07	3/4 inch	$24.07	3/4 inch	$24.07
1 inch	$5.00	1 inch	$35.27	1 inch	$35.27	1 inch	$35.27
1.5 inch	$5.00	1.5 inch	$61.58	1.5 inch	$61.58	1.5 inch	$61.58
2 inch	$5.00	2 inch	$94.97	2 inch	$94.97	2 inch	$94.97
Volume Rates, $ per 1,000 gallons		**Volume Rates, $ per 1,000 gallons**		**Volume Rates, $ per 1,000 gallons**		**Volume Rates, $ per 1,000 gallons**	
Tier 1: 0 - 2 Kgal	$0.00	Winter	$7.38	Tier 1: 0-100 kgal	$10.29	All Usage	$14.42
Tier 2: > 2 Kgal	$3.65	Summer	$14.76	Tier 2: 100-200 kgal	$15.44		
				Tier 3: >200 kgal	$20.58		

2025 existing water rate structure

- Single residential unit
  - Base rate which varies by meter size; includes 3,000 gallons volume allowance
  - 3-tiered increasing block volume rate
- Multiple residential unit
  - Base rate assessed per unit; includes 3,000 gallons volume allowance per unit.
  - 3-tiered increasing block volume rate
- Commercial
  - Base rate which varies by meter size; no volume allowance
  - 2-tiered increasing block volume rates
- Irrigation
  - Base rate which varies by meter size; no volume allowance
  - Uniform volume rate which varies by winter and summer season

Existing water rates
Effective Jan 1, 2025

Single Residential Unit (single-family dwelling)				
Size of Water Tap:	0.75”	1.0”	1.5”	2.0”
Base Rate, $ per bill	$54.81	$67.16	$96.16	$132.97
Volumetric Rates, $ per 1,000 gallons				
Tier 1 (0 – 3,000 gallons)	$0.00			
Tier 2 (3,001 – 7,000 gallons)	$12.90			
Tier 3 (7,001 – 20,000 gallons)	$16.76			
Tier 4 (more than 20,000 gallons)	$23.86			

Multiple Residential Units (multi-family dwellings)	
Base Rate, $ per unit per bill	$34.13 per unit served
Volumetric Rates (scales based on number of units)	
Tier 1 (0 – 3,000 gallons)	$0.00
Tier 2 (3,001 – 5,000 gallons)	$7.80
Tier 3 (5,001 – 14,000 gallons)	$10.15
Tier 4 (more than 14,000 gallons)	$14.46

Commercial				
Size of Water Tap:	0.75”	1.0”	1.5”	2.0”
Base Rate, $ per bill	$26.53	$38.88	$67.89	$104.71
Volumetric Rates, $ per 1,000 gallons				
Tier 1 (0 – 25,000 gallons)	$12.93			
Tier 2 (25,001 – 120,000 gallons)	$16.14			
Tier 3 (more than 120,000 gallons)	$19.37			

Irrigation				
Size of Water Tap:	0.75”	1.0”	1.5”	2.0”
Base Rate, $ per bill	$26.53	$38.88	$67.89	$104.71
Volumetric Rates, $ per 1,000 gallons				
Winter Months (Nov-Apr)	$9.91			
Summer Months (May-Oct)	$19.82			

Existing sewer rates
Effective Jan 1, 2025

Single and Multi Unit Residential	
Base Rate (per unit served)	$15.38
Volume Rate (charge per kgal of average monthly water usage for customer between January 1 and March 31)	$8.84

Commercial	
Base Rate	$15.38
Volume Rate (charge per kgal of actual monthly water usage reduced by 15% to account for water uses not returned as wastewater)	$8.84

Water Customer Usage Characteristics

Who are the customer classes? Water utility – 2024 data

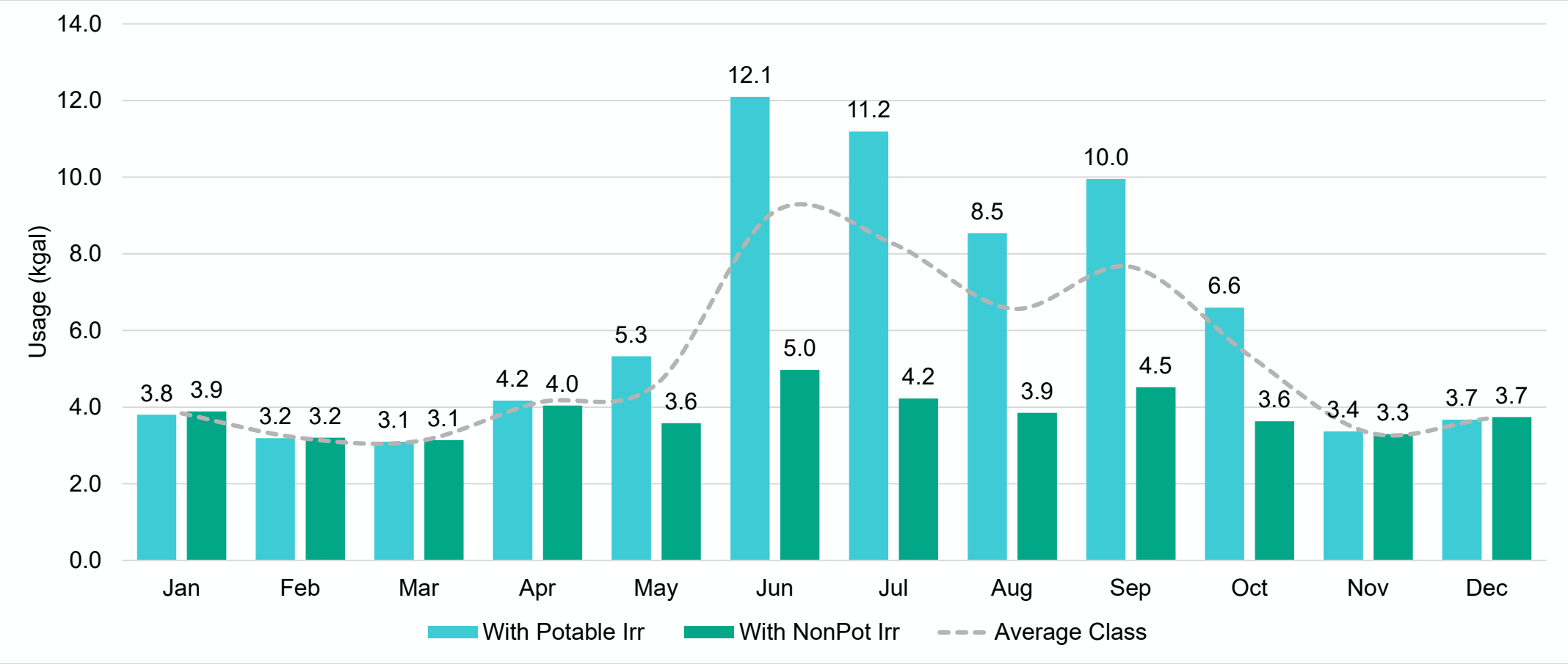
Customer Class	# of Accts	Billed Volume (kgal)	% of Billed Volume	Base Rate Revenue	Volume Revenue	Total Revenue	% of Revenue
Single Unit Res	4,055	255,119	83.0%	$2,667,000	$1,894,793	$4,561,793	86.7%
Multi-Unit Res	48	11,110	3.6%	$118,363	$16,321	$134,684	2.6%
Commercial	124	23,045	7.5%	$54,508	$339,718	$394,226	7.5%
Irrigation	28	18,273	5.9%	$12,274	$157,024	$169,298	3.2%
Total	**4,254**	**307,547**		**$2,852,144**	**$2,407,856**	**$5,260,000**	

Single-unit residential class Water utility – 2024 data

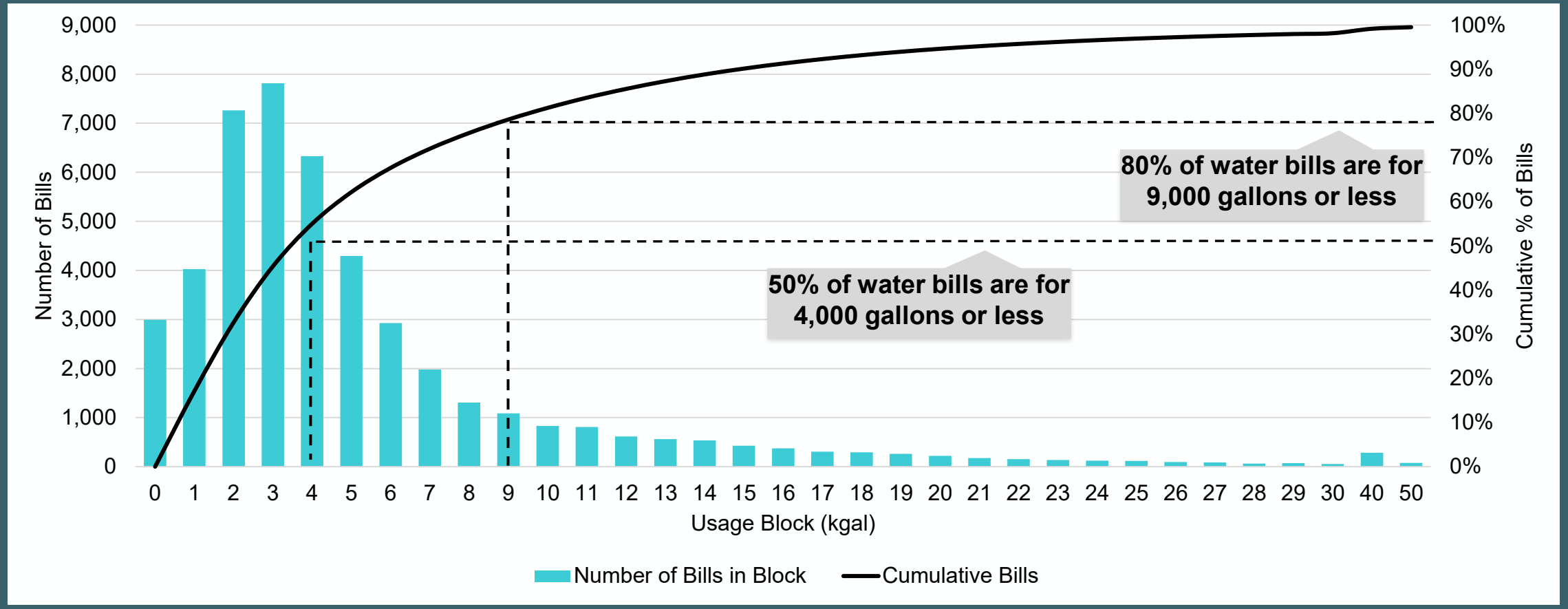
Res Type	# of Accts	Billed Volume (kgal)	% of Billed Volume	Base Rate Revenue[1]	Volume Revenue	Total Revenue	% of Revenue
Single Unit W/Potable Irr	2,347	176,374	69.1%	$1,543,559	$1,528,784	$3,072,343	67.3%
Single Unit W/Nonpot Irr	1,708	78,745	30.9%	$1,123,441	$366,009	$1,489,450	32.7%
Total	**4,055**	**255,119**		**$2,667,000**	**$1,894,793**	**$4,561,793**	

[1] Includes 3,000 gallon water allowance.

Single-unit residential class – average use per month – 2024 data

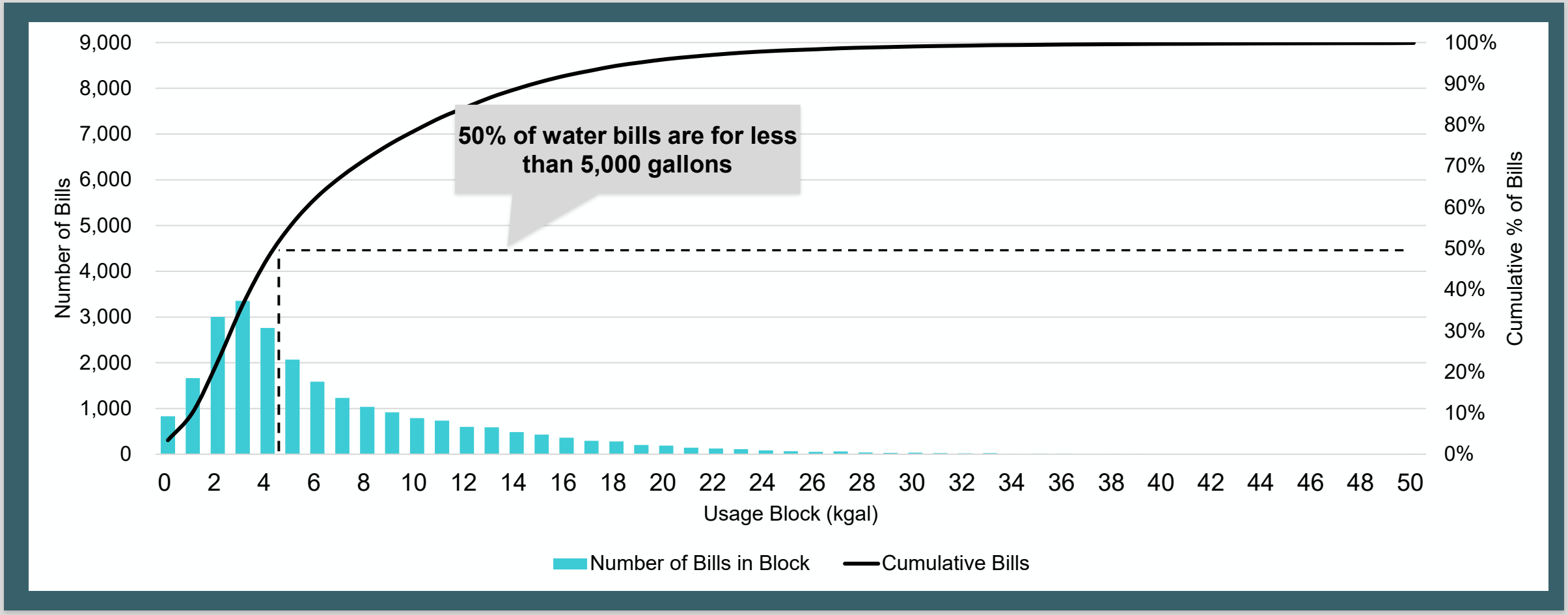


Distribution of *all* single-unit res water bills at incremental levels of consumption

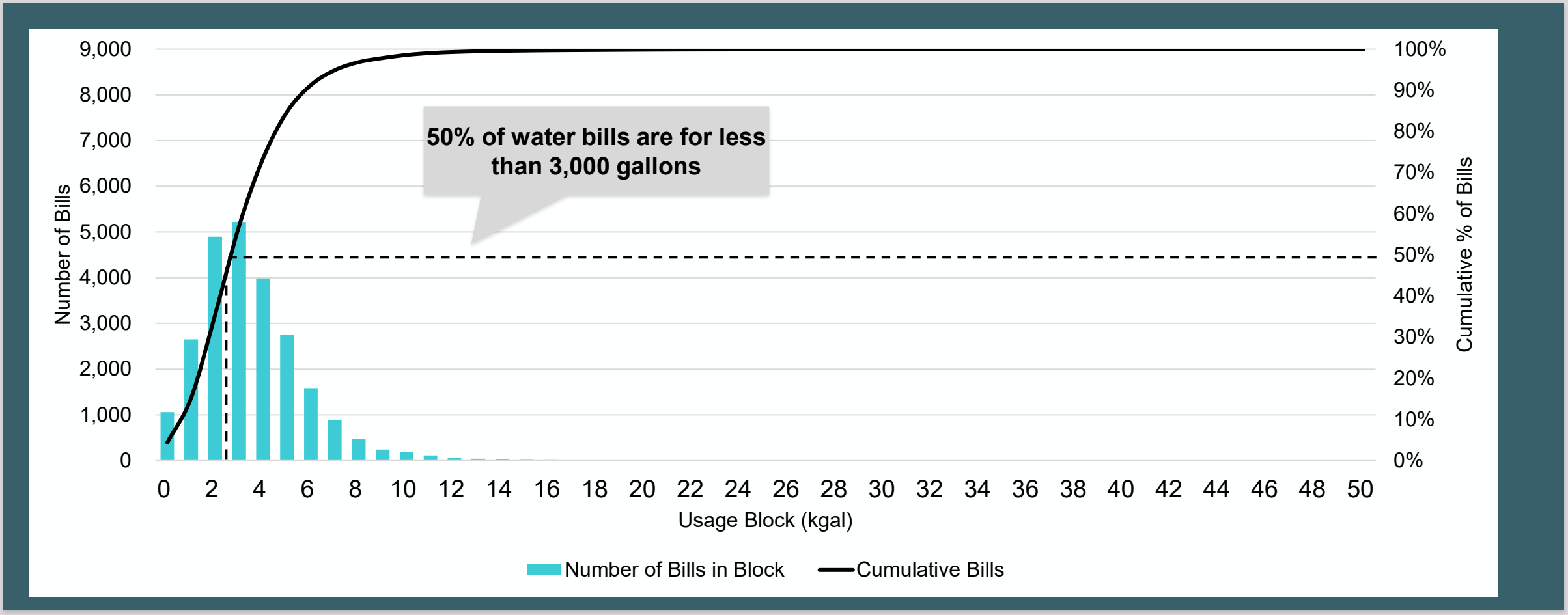


4,055 customers *12 months = **48,660 bills**

Distribution of potable and non-potable single-unit res *summer water bills* at incremental levels of consumption

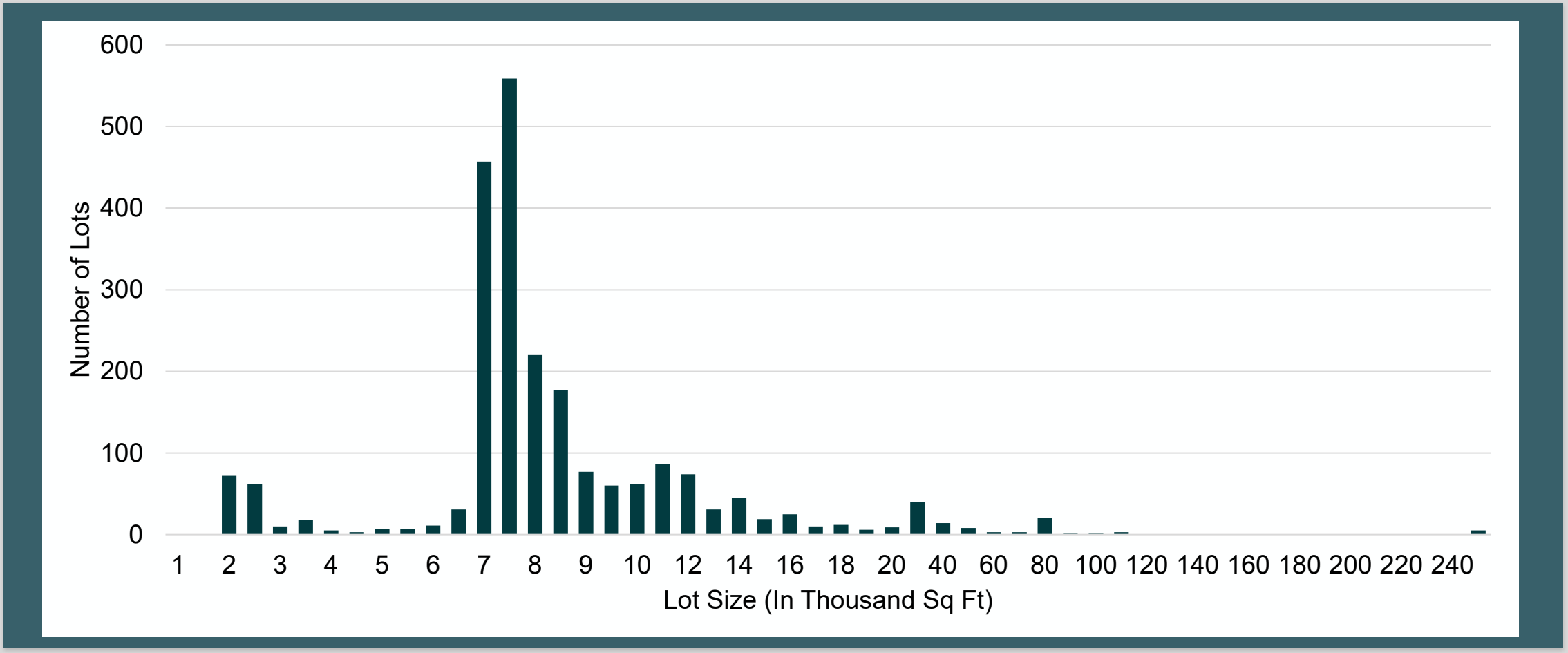


Distribution of potable and non-potable single-unit res *winter water bills* at incremental levels of consumption



Single-unit residential lot size distribution

Most lots are between 6,500 and 8,000 sq ft



Single-unit residential lot size and water use With potable irrigation

- Plotted max monthly water use across six strata of lot sizes
- 2.8%, or 65 lots, are larger than 25,000 sq ft

Group	Lot Size (sq ft)	Number of Lots	Total Annual Consumption (kgal)	Average Winter Use per Lot (kgal)	Average Summer Use per Lot (kgal)
Smallest Lots	≤ 6,400	213	8,315	2.6	3.9
Small Lots	6,401 – 8,000	1,252	96,087	3.7	9.1
Medium Lots	8,001 – 10,000	373	29,763	3.6	9.7
Mid-Large Lots	10,001 – 14,000	236	20,952	3.6	11.2
Large Lots	14,001 – 25,000	114	8,660	3.5	9.1
Largest Lots	> 25,000	65	7,329	4.2	14.6
Total		**2,253**	**171,106**	**3.6**	**9.1**

Summer Months: May – October | Winter Months: November - April

Single-unit residential lot size and water use With potable irrigation

- Plotted max monthly water use across six strata of lot sizes
- 2.8%, or 65 lots, are larger than 25,000 sq ft

Group	Lot Size (sq ft)	Number of Lots	Total Annual Consumption (kgal)	Average Winter Water Bill	Average Summer Water Bill
Smallest Lots	≤ 6,400	213	8,315	$61.36	$76.53
Small Lots	6,401 – 8,000	1,252	96,087	$70.25	$146.75
Medium Lots	8,001 – 10,000	373	29,763	$69.66	$157.82
Mid-Large Lots	10,001 – 14,000	236	20,952	$70.29	$183.86
Large Lots	14,001 – 25,000	114	8,660	$67.73	$154.30
Largest Lots	> 25,000	65	7,329	$80.11	$258.93
Total		**2,253**	**171,106**	**$69.38**	**$148.61**

Summer Months: May – October | Winter Months: November – April | Average of all bills by lot size category

Single-unit residential lot size and water use With potable irrigation

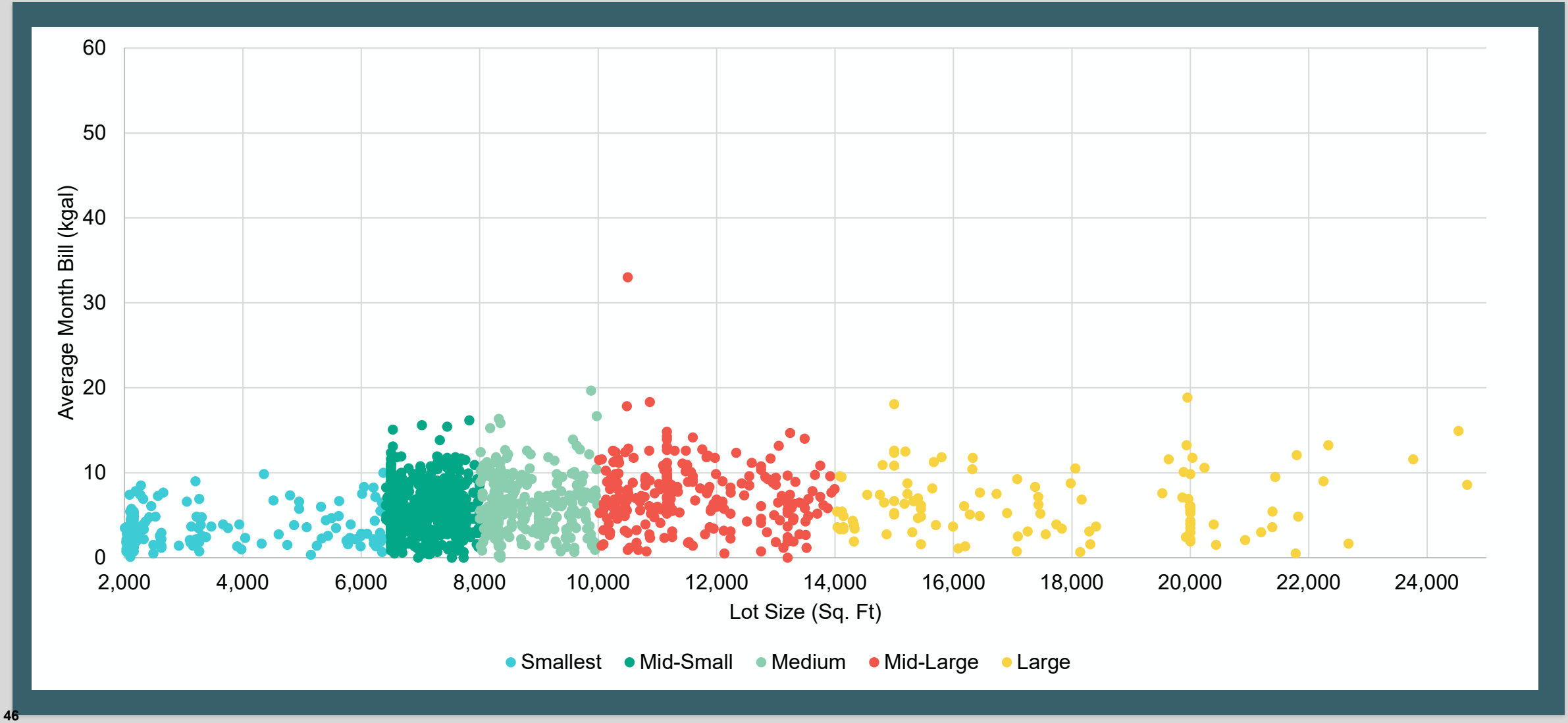
- Plotted max monthly water use across six strata of lot sizes
- 2.8%, or 65 lots, are larger than 25,000 sq ft

Group	Lot Size (sq ft)	Number of Lots	Total Annual Consumption (kgal)	Median Winter Use per Lot (kgal)	Median Summer Use per Lot (kgal)
Smallest Lots	≤ 6,400	213	8,315	3.0	4.0
Small Lots	6,401 – 8,000	1,252	96,087	5.0	11.0
Medium Lots	8,001 – 10,000	373	29,763	4.0	11.0
Mid-Large Lots	10,001 – 14,000	236	20,952	4.0	10.0
Large Lots	14,001 – 25,000	114	8,660	3.0	7.0
Largest Lots	> 25,000	65	7,329	4.0	12.0
Total		**2,253**	**171,106**	**4.0**	**9.0**

Summer Months: May – October | Winter Months: November - April

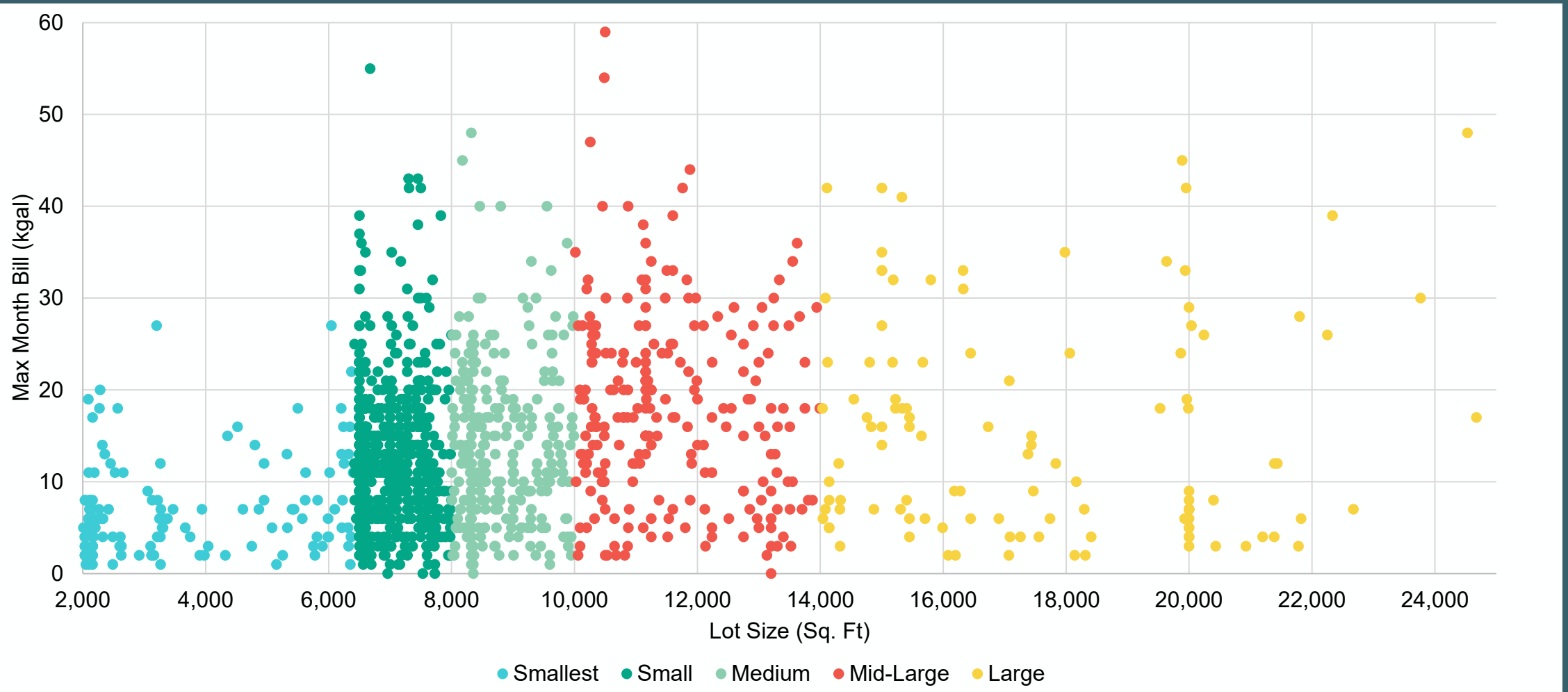
Average monthly usage by customer (2024)

Single-unit residential customers with potable irrigation



Highest monthly usage by customer (2024)

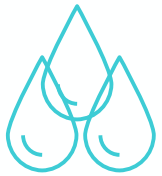
Single-unit residential customers with potable irrigation



Profiles of typical single-unit residential customers

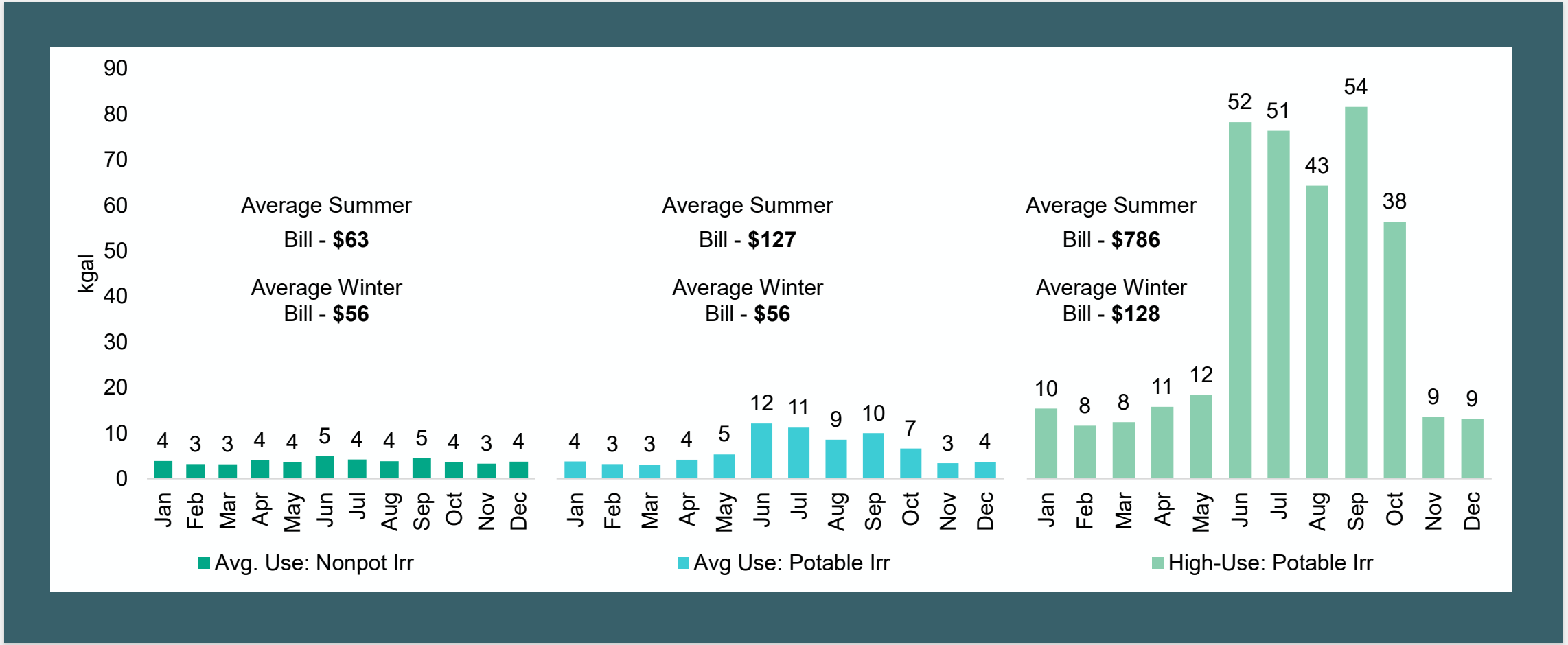
Single-unit residential with non-pot irrigation
Typical monthly usage – 42% of single-unit residential customers

Single-unit residential with potable irrigation
Average monthly usage profile – 57% of single-unit residential customers



Single-unit residential with potable irrigation
High-use customer with a larger lot greater than 8,000 sq ft and uses more than 200,000 gallons per year – 1% of single-unit residential customers

Monthly usage by residential customer profile – 2024 data



Single-unit residential customer usage summary

- All residential customers
  - 50% of water bills have usage of 4,000 gallons or less
  - 80% of water bills have usage of 9,000 gallons or less
- Single-unit residential with non-potable
  - Use of 4,000 gallons per month throughout the year
- Single-unit residential with potable irrigation
  - Average winter use: 4,000 gallons
- Customer with lot sizes between 6,400 and 8,000 sq ft (56% of single-unit residential lots with potable irrigation)
  - 6,400 gallons per month on average,
  - 3,700 gallons per month in winter, and
  - 9,100 gallons per month in summer

Summer Months: May – October | Winter Months: November - April

Previous study pricing objectives

- **Required**
  - Revenue Sufficiency
  - Defensibility
  - Cost Recovery Between Classes
- **Prioritized**
  - Essential Water Use Pricing
  - Customer Impact
  - Cost Recovery Between New and Existing Customers*

What do we need to modify?

***More correlated with financial planning and tap fees**

June 24th preliminary meeting agenda

- First review of residential rate structure modifications
- Review and discuss multi-unit residential, commercial, and irrigation existing rate structures
- Review and discuss wastewater rate structures
- TBD topics

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Thank you!

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